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Fernandes, S. and **Lourenço, H.R.** (2008), A Simple Optimized Search Heuristics for the Job-Shop Scheduling. In *Recent Advances in Evolutionary Computation for Combinatorial Optimization*, Studies in Computational Intelligence, C. Cotta and J. van Hemert (Eds.) Springer, 153:203-218.

Indexed at: SCOPUS (2011: 0.192), DBLP, Ulrichs, MathSciNet, Current Mathematical Publications, Mathematical Reviews, Zentralblatt Math: MetaPress and Springerlink. ISBN 978-3-540-70806-3.

<u>Link</u> to publication

# A SIMPLE OPTIMISED SEARCH HEURISTIC FOR THE JOB-SHOP SCHEDULING PROBLEM

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**Abstract:** This paper presents a simple Optimised Search Heuristic for the Job Shop Scheduling problem that combines a GRASP heuristic with a branch-and-bound algorithm. The proposed method is compared with similar approaches and leads to better results in terms of solution quality and computing times.

**Keywords:** job-shop scheduling, hybrid metaheuristic, optimised search heuristics, GRASP, exact methods.

#### 1. Introduction

The job shop scheduling problem has been known to the operations research community since the early 50's (Jain and Meeran 1999). It is considered a particularly hard combinatorial optimisation problem of the NP-hard class (Garey and Johnson 1979) and it has numerous practical applications; which makes it an excellent test problem for the quality of new scheduling algorithms. These are main reasons for the vast bibliography on both exact and heuristic methods applied to this particular scheduling problem. The paper of Jain and Meeran (1999) includes an exhaustive survey not only of the evolution of the definition of the problem, but also of all the techniques applied to it.

Recently a new class of procedures that combine local search based (meta) heuristics and exact algorithms have been developed, we denominate them Optimised Search Heuristics (OSH) (Fernandes and Lourenço 2007).

This paper presents a simple OSH procedure for the job shop scheduling problem that combines a GRASP heuristic with a branch-and-bound algorithm.

In the next section, we introduce the job shop scheduling problem. In section 2, we present a short review of existent OSH methods applied to this problem and in section 3 we describe in detail the OSH method developed. In section 5, we present

the computational results along with comparisons to other similar procedures applied to the Job-Shop Scheduling problem. Section 6 concludes this paper and discusses some ideas for future research.

# 2. The job shop scheduling problem

The Job-Shop Scheduling Problem (JSSP) considers a set of jobs to be processed on a set of machines. Each job is defined by an ordered set of operations and each operation is assigned to a machine with a predefined constant processing time (preemption is not allowed). The order of the operations within the jobs and its correspondent machines are fixed a priori and independent from job to job. To solve the problem we need to find a sequence of operations on each machine respecting some constraints and optimising some objective function. It is assumed that two consecutive operations of the same job are assigned to different machines, each machine can only process one operation at a time and that different machines can not process the same job simultaneously. We will adopt the maximum of the completion time of all jobs – the makespan – as the objective function.

Formally let  $O = \{0, ..., o+1\}$  be the set of operations with 0 and o+1 dummy operations representing the start and end of all jobs, respectively. Let M be the set of machines, A the set of arcs between consecutive operations of each job and  $E_k$  the set of all possible pairs of operations processed by machine k, with  $k \in M$ . We define  $p_i > 0$  as the constant processing time of operation i and  $t_i$  is the decision variable representing the start time of operation i. The following mathematical formulation for the job shop scheduling problem is widely used by researchers:

(JSSP)

s.t.

$$\min t_{o+1}$$

$$t_j - t_i \ge p_i \qquad (i, j) \in A \qquad (1)$$

$$t_i \ge 0 \qquad i \in O \qquad (2)$$

$$t_i \ge 0 \qquad \qquad i \in O \tag{2}$$

$$t_j - t_i \ge p_i \lor t_i - t_j \ge p_j \qquad (i, j) \in E_k, k \in M$$
 (3)

The constraints (1) state the precedence of operations within jobs and also that no two operations of the same job can be processed simultaneously (because  $p_i > 0$ ). Expressions (3) are named "capacity constraints" and assure there are no overlaps of operations at the machines. A feasible solution for the problem is a schedule of operations respecting all these constraints.

The job shop scheduling problem is usually represented by a disjunctive graph (Roy and Sussman 1964) G = (O, A, E). Where O is the node set, corresponding to the set of operations. A is the set of arcs between consecutive operations of the same job, and E is the set of edges between operations processed by the same machine. Each node i has weight  $p_i$ , with  $p_0 = p_{o+1} = 0$ . There is a subset of nodes  $O_k$  and a subset of edges  $E_k$  for each machine that together form the disjunctive clique  $C_k = (O_k, E_k)$  of graph G. For every node i of  $O/\{0, o+1\}$  there are unique nodes i and i such that arcs i and i such that arcs i and i is the job successor of i and i is called the job predecessor of node i and i is the job successor of i and i are lemma to i and i is the job successor of i and i are lemma to i and i are lemma to i and i are lemma to i and i and i are lemma to i are lemma to i and i

Finding a solution to the job shop scheduling problem means replacing every edge of the respective graph with a directed arc, constructing an acyclic directed graph  $D_S = (O, A \cup S)$  where  $S = \bigcup_k S_k$  corresponds to an acyclic union of sequences of operations for each machine k (this implies that a solution can be built sequencing one machine at a time). For any given solution, the operation processed immediately before operation i in the same machine is called the machine predecessor of i - mp(i); analogously ms(i) is the operation that immediately succeeds i at the same machine.

The optimal solution is the one represented by the graph  $D_s$  having the critical path from 0 to o+1 with the smallest length.

#### 3. Review of Optimised Search Heuristics

In the literature we can find a few works combining metaheuristics with exact algorithms applied to the job shop scheduling problem, designated as Optimized Search Heuristics (OSH) by Fernandes and Lourenço (2007). Different combinations of different procedures are present in the literature, and there are several applications of the OSH methods to different problems (see the web page of Fernandes and Lourenço (2007))<sup>1</sup>.

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<sup>1</sup> http://www.econ.upf.edu/~ramalhin/OSHwebpage/index.html

Chen et al. (1993) and Denzinger and Offermann (1999) design parallel algorithms that use asynchronous agents information to build solutions; some of these agents are genetic algorithms, others are branch-and-bound algorithms.

Tamura et al (1994) design a genetic algorithm where the fitness of each individual, whose chromosomes represent each variable of the integer programming formulation, is the bound obtained solving lagrangian relaxations.

The works of Adams et al. (1988), Applegate and Cook (1991), Caseau and Laburthe (1995) and Balas and Vazacopoulos (1998) all use an exact algorithm to solve a sub problem within a local search heuristic for the job shop scheduling. Caseau and Laburthe (1995) build a local search where the neighbourhood structure is defined by a subproblem that is exactly solved using constraint programming. Applegate and Cook (1991) develop the shuffle heuristic. At each step of the local search the processing orders of the jobs on a small number of machines is fixed, and a branch-and-bound algorithm completes the schedule. The shifting bottleneck heuristic, due to Adams Balas and Zawack (1988), is an iterated local search with a construction heuristic that uses a branch-and-bound to solve the subproblems of one machine with release and due dates. Balas and Vazacopoulos (1998) work with the shifting bottleneck heuristic and design a guided local search, over a tree search structure, that reconstructs partially destroyed solutions.

Lourenço (1995) and Lourenço and Zwijnenburg (1996) use branch-and-bound algorithms to strategically guide an iterated local search and a tabu search algorithm. The diversification of the search is achieved by applying a branch-and-bound method to solve a one-machine scheduling problem subproblem obtained from the incumbent solution.

In the work of Schaal Fadil Silti and Tolla (1999) an interior point method generates initial solutions of the linear relaxation. A genetic algorithm finds integer solutions. A cut is generated based on the integer solutions found and the interior point method is applied again to diversify the search. This procedure is defined for the generalized job shop problem.

The interesting work of Danna Rothberg and Le Pape (2005) "applies the spirit of metaheuristics" in an exact algorithm. Within each node of a branch-and-cut tree, the solution of the linear relaxation is used to define the neighbourhood of the current best feasible solution. The local search consists in solving the restricted MIP problem defined by the neighbourhood.

# 4. Optimised search heuristic – GRASP\_B&B

We developed a simple Optimised Search Heuristic that combines a GRASP algorithm with a branch-and-bound method. Here the branch-and-bound is used within the GRASP to solve subproblems of one machine scheduling.

GRASP means "Greedy Randomised Adaptive Search Procedure", (Feo and Resende 1995). It is an iterative process where each iteration consists of two steps: a randomised building step of a greedy nature and a local search step. At the building phase, a feasible solution is constructed joining one element at a time. Each element is evaluated by a greedy function and incorporated (or not) in a restricted candidate list (RCL) according to its evaluation. The element to join the solution is chosen randomly from the RCL.

Each time a new element is added to the partial solution, if it has already more than one element, the algorithm proceeds with the local search step. The current solution is updated by the local optimum and this process of two steps is repeated until the solution is complete.

Next, we describe the OSH method GRASP\_B&B developed to solve the Job-Shop Scheduling problem. The main spirit of this heuristic is combining a GRASP method with a branch-and-bound to efficiently solve the JSSP.

#### 4.1 The Building step

In this section, we describe in detail the building step of the GRASP\_B&B heuristic. We define the sequence of operations at each machine as the elements to join the solution, and the makespan  $(\max(t_i + p_i), i \in O_k, k \in M)$  as the greedy function to evaluate them. In order to build the restricted candidate list (RCL), we find the optimal solution and optimal makespan,  $f(x_k)$ , for the one machine problems corresponding to all machines not yet scheduled. We identify the best  $(\underline{f})$  and worst  $(\overline{f})$  optimal makespans over all machines considered. A machine k is included in the RCL if  $f(x_k) \ge \overline{f} - \alpha(\overline{f} - \underline{f})$ , where  $f(x_k)$  is the makespan of machine k and  $\alpha$  is a uniform random number in (0,1). This semi-greedy randomised procedure is biased towards the machine with the higher makespan, the bottleneck machine, in the sense

that machines with low values of makespan have less probability of being included in the restricted candidate list.

# SemiGreedy (K)

 $\alpha := Random(0,1)$ (1)  $\overline{f} := \max\{f(x_k), k \in K\}$ (2)  $\underline{f} := \min\{f(x_k), k \in K\}$ (3)  $RCL = \{ \}$ (4) foreach  $k \in K$ (5) **if**  $f(x_k) \ge \overline{f} - \alpha(\overline{f} - f)$ (6) $RCL := RCL \cup \{k\}$ (7) **return** *RandomChoice(RCL)* (8)

The building step requires a procedure to solve the one-machine scheduling problem. To solve this problem we use the branch-and-bound algorithm of Carlier (1982). The objective function of the algorithm is to minimize the completion time of all jobs. This one machine scheduling problem considers that to each job j it is associated the following values that are obtained from the current solution: the processing time  $(p_j)$ , a release date  $(r_j)$  and an amount of time  $(q_j)$  that the job stays in the system after being processed. Considering the job shop problem and its disjunctive graph representation, the release date of each operation  $i - (r_i)$  is obtained as the longest path from the beginning to i, and its tail  $(q_i)$  as the longest path from i to the end, without the processing time of i.

The one-machine branch-and-bound procedure implemented work as follows. At each node of the branch-and-bound tree the upper bound is computed using the algorithm of Schrage (1970). This algorithm gives priority to higher values of the tails  $(q_j)$  when scheduling released jobs. We break ties by preferring larger processing times. The computation of the lower bound is based on the critical path with more jobs of the solution found by the algorithm of Schrage (1970) and on a critical job, defined by some properties proved by Carlier (1982). The value of the solution with preemption is used to strengthen this lower bound. We introduce a slight modification, forcing the lower bound of a node never to be smaller than the one of its

father in the tree. The algorithm of Carlier (1982) uses some proven properties of the one machine scheduling problem to define the branching strategy, and also to reduce the number of inspected nodes of the branch-and-bound tree. When applying the algorithm to problems with 50 or more jobs, we observed that a lot of time was spent inspecting nodes of the tree, after having already found the optimal solution. So, to reduce the computational times, we introduced a condition restricting the number of nodes of the tree: the algorithm is stopped if there have been inspected more then  $n^3$  nodes after the last reduction of the difference between the upper and lower bound of the tree (n is the number of jobs). We designated this procedure as  $Carlier\_B\&B(k)$ , where k is the machine considered to be optimized and output the optimal one-machine schedule and the respective optimal value.

The way the one-machine branch-and-bound procedure is used within the building step is described next. At the first iteration we consider the graph D = (O, A) (without the edges connecting operations that share the same machine) to compute release dates and tails. Incorporating a new machine in the solution means adding to the graph the arcs representing the sequence of operations in that machine. In terms of the mathematical formulation, this means choosing one of the inequalities of the disjunctive constraints (3) correspondent to the machine. We then update the makespan of the partial solution and the release dates and tails of unscheduled operations using the same procedure as the one used in the algorithm of Taillard (1994). We designate this procedure as TAILLARD(x) that computes the makespan of a partial solution x for the JSSP.

### 4.2 The Local Search step

In order to build a simple local search procedure we need to design a neighbourhood structure (defined by moves between solutions), the way to inspect the neighbourhood of a given solution, and a procedure to evaluate the quality of each neighbour solution. It is said that a solution B is a neighbour of a solution A if we can achieve B by performing a neighbourhood defining move in A.

We use a neighbourhood structure very similar to the NB neighbourhood of Dell'Amico and Trubian (1993) and the one of Balas and Vazacopoulos (1998). To describe the moves that define this neighbourhood we use the notion of blocks of critical operations. A block of critical operations is a maximal ordered set of

consecutive operations of a critical path (in the disjunctive graph that represents the solution), sharing the same machine. Let L(i, j) denote the length of the critical path from node i to node j. Borrowing the nomination of Balas and Vazacopoulos (1998) we speak of forward and backward moves over forward and backward critical pairs of operations.

Two operations u and v form a forward critical pair (u,v) if:

- a) they both belong to the same block;
- b) v is the last operation of the block;
- c) operation js(v) also belongs to the same critical path;
- d) the length of the critical path from v to o+1 is not less than the length of the critical path from js(u) to o+1 ( $L(v,o+1) \ge L(js(u),o+1)$ ).

Two operations u and v form a backward critical pair (u, v) if:

- a) they both belong to the same block;
- b) *u* is the first operation of the block;
- c) operation jp(u) also belongs to the same critical path;
- d) the length of the critical path from 0 to u, including the processing time of u, is not less than the length of the critical path from 0 to jp(v), including the processing time of jp(v) ( $L(0,u)+p_u \geq L(0,jp(v))+p_{jp(v)}$ )).

Conditions d) are included to guarantee that all moves lead to feasible solutions (Balas and Vazacopoulos 1998). A forward move is executed by moving operation u to be processed immediately after operation v. A backward move is executed by moving operation v to be processed immediately before operation u.

The neighbourhood considered in the GRASP\_B&B is slightly different from the one considered in Dell'Amico and Trubian (1993) and Balas and Vazacopoulos (1998) since it considers partial solutions obtained at each iteration of the GRASP\_B&B heuristic. Therefore the local search is applied to a partial solution where a subset of all machines is scheduled. This neighbourhood is designated by  $N(x,M\setminus K)$ , where x is a partial solution, M is the set of all machines and K is the set of machines not yet scheduled in the building phase. When inspecting the neighbourhood  $N(x,M\setminus K)$ , we stop whenever we find a neighbour with a best evaluation value than the makespan of x.

To evaluate the quality of a neighbour of a partial solution x, obtained by a move over a critical pair (u,v), we need only to compute the length of all the longest paths through the operations that were between u and v in the critical path of solution x. This evaluation is computed using the same procedure as the one used in the algorithm of Taillard (1994), TAILLARD(x).

The local search phase consists in the two procedures described in pseudo-code below:

# LocalSearch( $x,f(x), M \mid K$ )

- $(1) s := neighbour(x, f(x), M \setminus K)$
- (2) **while**  $s \neq x$
- (3) x := s
- $(4) s := neighbour(x, f(x), M \setminus K)$
- (5) return s

# Neighbour( $x, f(x), M \setminus K$ )

- (1) **foreach**  $s \in N(x, M \setminus K)$
- (2)  $f(s) := evaluation(move(x \to s))$
- (3) if <math>f(s) < f(x)
- (4)  $\mathbf{return} \ s$
- (5) **return** x

#### 4.3 GRASP B&B

In this section, we present the complete GRASP\_B&B implemented, that considers the two phases previously described. Let *runs* be the total number of runs, M the set of machines of the instance and f(x) the makespan of a solution x. The full GRASP\_B&B method can be generally described by the pseudo-code as follows:

# GRASP\_B&B (runs)

- $(1) M := \{1, \cdots, m\}$
- (2) **for** r = 1 to runs
- $(3) x := \{ \}$
- (4) K := M
- (5) **while**  $K \neq \{\}$

(6) **foreach** 
$$k \in K$$
  
(7)  $x_k \coloneqq CARLIER\_B \& B(k)$   
(8)  $k^* \coloneqq SEMIGREEDY(K)$   
(9)  $x \coloneqq x \cup x_{k^*}$   
(10)  $f(x) \coloneqq TAILLARD(x)$   
(11)  $K \coloneqq K \setminus \left\{k^*\right\}$   
(12) **if**  $|K| < |M| - 1$   
(13)  $x \coloneqq LOCALSEARCH(x, M \setminus K)$   
(14) **if**  $x^*$  not initialised **or**  $f(x) < f^*$   
(15)  $x^* \coloneqq x$   
(16)  $f^* \coloneqq f(x)$ 

This metaheuristic has only one parameter to be defined: the number of runs to perform (line (2)). The step of line (8) is the only one using randomness. When applied to an instance with m machines, in each run of the metaheuristic, the branch-and-bound algorithm is called  $m \times (m+1)/2$  times (line (7)); the local search is executed m-1 times (lines (12) and (13)); the procedure semigreedy (line (8)) and the algorithm of Taillard (line (10)) are executed m times.

#### 5. Computational results

We have tested the algorithm GRASP\_B&B on the benchmark instances abz5-9 (Adams et al. 1988), ft6, ft10, ft20 (Fisher and Thompson 1963), la01-40 (Lawrence 1984), orb01-10 (Applegate and Cook 1991), swv01-20 (Storer et al. 1992), ta01-70 (Taillard 1993) and yn1-4 (Yamada and Nakano 1992). The algorithm has been run 100 times for each instance on a Pentium 4 CPU 2.80 GHz and coded in C.

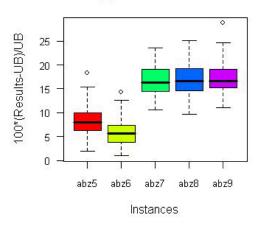
We show the results of running the algorithm for each instance using the boxplots of  $RE_{UB}$ , the percentage of relative error to the best known upper bound (UB) (see figures below) calculated as follows:

$$RE_{UB}(x) = 100\% \times \frac{f(x) - UB}{UB}$$

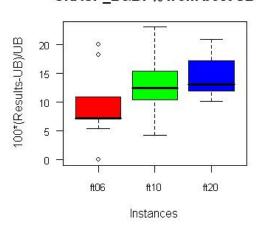
The boxplots show that the quality achieved is more dependent on the ratio n/m than on the absolute numbers of jobs and machines. There is no big dispersion of the

solution values achieved by the algorithm in the 100 runs executed, except maybe for instance la3. The number of times the algorithm achieves the best values reported is high enough, so these values are not considered outliers of the distribution of the results, except for instances ft06 and la38. On the other end, the worse values occur very seldom and are outliers for the majority of the instances. We gathered the values of the best known upper bounds from the paper of Jain and Meeran (1999) and the papers of Nowicki and Smutnicki (1996; 2002 and 2005).

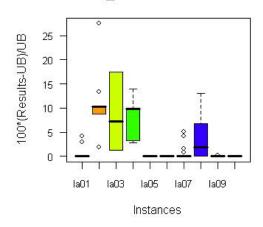
GRASP\_B&B: % from best UB



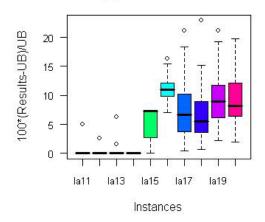
GRASP\_B&B: % from best UB



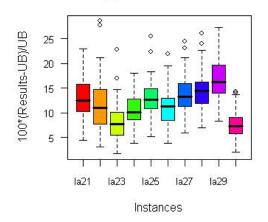
GRASP\_B&B: % from best UB



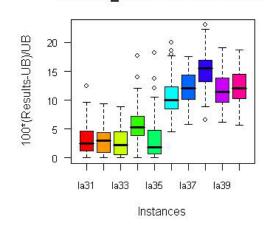
GRASP\_B&B: % from best UB



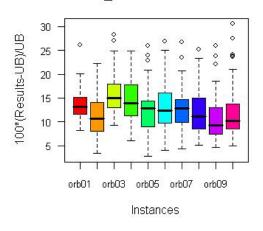
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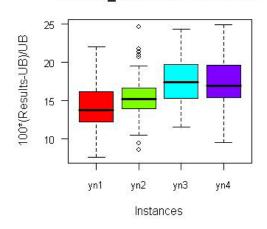
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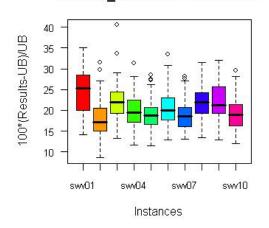
GRASP\_B&B: % from best UB



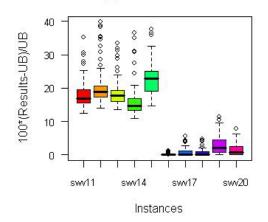
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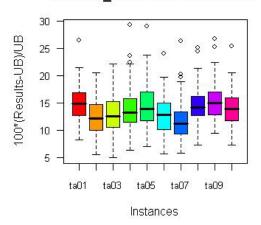
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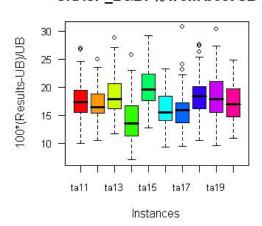
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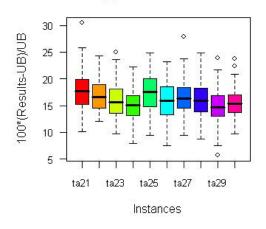
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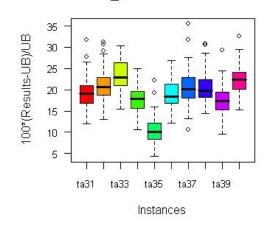
GRASP\_B&B: % from best UB



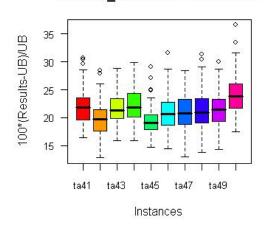
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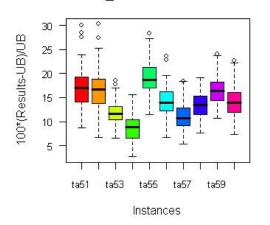
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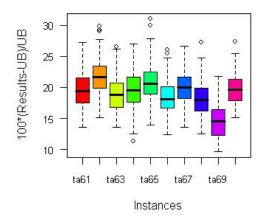
GRASP\_B&B: % from best UB



GRASP\_B&B: % from best UB



GRASP\_B&B: % from best UB



#### **5.1.** Comparison to other procedures

GRASP\_B&B OSH heuristic is a very simple GRASP algorithm with a construction phase very similar to the one of the shifting bottleneck. Therefore, we show comparative results to two other very similar methods: a simple GRASP heuristic of Binato et al (2001) and the Shifting Bottleneck heuristic by Adams et al (1988).

# 5.1.1. Comparison to GRASP of Binato et al (2001)

The GRASP heuristic by Binato et al (2001) has a different building step in the construction phase, which consists in scheduling one operation at each step. In their computational results, they present the time in seconds per thousand iterations (an iteration is one building phase followed by a local search) and the thousands of iterations. For a comparison purpose we multiply these values to get the total computation time. For GRASP\_B&B we present the total time of all runs (ttime), in seconds. As the tables show, our algorithm is much faster. Whenever our GRASP achieves a solution not worse than theirs, we present the respective value in bold. This happens for 26 of the 58 instances whose results where compared.

name	GRASP_B&B	ttime (s)	GRASP	time (s)
abz5	1258	0.7650	1238	6030
abz6	952	0.7660	947	62310
abz7	725	10.9070	667	349740
abz8	734	10.5160	729	365820

abz9	754	10.4690	758	343710
name	GRASP_B&B	ttime (s)	GRASP	time (s)
ft06	55	0.1400	55	70
ft10	970	1.0000	938	261290
ft20	1283	0.4690	1169	387430
name	GRASP_B&B	ttime (s)	GRASP	time (s)
1a01	666	0.1720	666	140
la02	667	0.1560	655	140
1a03	605	0.2190	604	65130
la04	607	0.1710	590	130
1a05	593	0.1100	593	130
la06	926	0.1710	926	240
1a07	890	0.2030	890	250
1a08	863	0.2970	863	240
1a09	951	0.2810	951	290
la10	958	0.1410	958	250
la11	1222	0.2660	1222	410
la12	1039	0.2650	1039	390
la13	1150	0.3750	1150	430
la14	1292	0.2180	1292	390
la15	1207	0.9060	1207	410
la16	1012	0.7350	946	155310
la17	787	0.7660	784	60300
la18	854	0.7500	848	58290
la19	861	0.9690	842	31310
la20	920	0.8130	907	160320
la21	1092	2.0460	1091	325650
la22	955	1.7970	960	315630
la23	1049	1.8900	1032	65650
la24	971	1.8440	978	64640
la25	1027	1.7960	1028	64640
la26	1265	3.3750	1271	109080
la27	1308	3.5620	1320	110090
la28	1301	3.0000	1293	110090
la29	1248	3.2960	1293	112110
la30	1382	3.3280	1368	106050
la31	1784	7.0160	1784	231290

la32	1850	6.2350	1850	241390
la33	1719	7.9060	1719	241390
la34	1721	8.2810	1753	240380
la35	1888	5.6880	1888	222200
la36	1325	4.2650	1334	115360
la37	1479	4.7970	1457	115360
la38	1274	5.1090	1267	118720
la39	1309	4.4530	1290	115360
la40	1291	5.3910	1259	123200

name	GRASP_B&B	ttime (s)	GRASP	time (s)
orb01	1145	0.9850	1070	116290
orb02	918	0.9530	889	152380
orb03	1098	1.0150	1021	124310
orb04	1066	1.1250	1031	124310
orb05	911	0.8750	891	112280
orb06	1050	1.0460	1013	124310
orb07	414	1.0630	397	128320
orb08	945	1.0310	909	124310
orb09	978	0.9060	945	124310
orb10	991	0.8430	953	116290

# 5.1.2. Comparison to the Shifting Bottleneck (Adams et al. 1988)

The main difference of the Shifting Bottleneck procedure (Adams et al. 1988) and GRASP\_B&B is the random selection of the machine to be scheduled. In the Shifting Bottleneck the machine to be scheduled is always the bottleneck machine. The comparison between the shifting bottleneck procedure (Adams et al. 1988) and the GRASP\_B&B is also presented next. Comparing the computation times of both procedures, the GRASP\_B&B is slightly faster than the shifting bottleneck for smaller instances. Given the distinct computers used in the experiments we would say that this is not meaningful, but the difference does get accentuated as the dimensions grow. Whenever GRASP\_B&B achieves a solution better than the shifting bottleneck procedure, we present its value in bold. This happens in 29 of the 48 instances whose results where compared, and in 16 of the remaining 19 instances the best value found was the same.

name	GRASP_B&B	ttime (s)	Shifting	time (s)
			Bottleneck	
abz5	1258	0.7650	1306	5.7
abz6	952	0.7660	962	12.67
abz7	725	10.9070	730	118.87
abz8	734	10.5160	774	125.02
abz9	754	10.4690	751	94.32

name	GRASP_B&B	ttime (s)	Shifting	time (s)
			Bottleneck	
ft06	55	0.1400	55	1.5
ft10	970	1.0000	1015	10.1
ft20	1283	0.4690	1290	3.5

name	GRASP_B&B	ttime (s)	Shifting	time (s)
			Bottleneck	
la01	666	0.1720	666	1.26
la02	667	0.1560	720	1.69
la03	605	0.2190	623	2.46
la04	607	0.1710	597	2.79
la05	593	0.1100	593	0.52
la06	926	0.1710	926	1.28
la07	890	0.2030	890	1.51
la08	863	0.2970	868	2.41
la09	95°1	0.2810	951	0.85
la10	958	0.1410	959	0.81
la11	1222	0.2660	1222	2.03
la12	1039	0.2650	1039	0.87
la13	1150	0.3750	1150	1.23
la14	1292	0.2180	1292	0.94
la15	1207	0.9060	1207	3.09
la16	1012	0.7350	1021	6.48
la17	787	0.7660	796	4.58
la18	854	0.7500	891	10.2
la19	861	0.9690	875	7.4
la20	920	0.8130	924	10.2
la21	1092	2.0460	1172	21.9
la22	955	1.7970	1040	19.2
la23	1049	1.8900	1061	24.6

1a24	971	1.8440	1000	25.5
1a25	1027	1.7960	1048	27.9
la26	1265	3.3750	1304	48.5
la27	1308	3.5620	1325	45.5
la28	1301	3.0000	1256	28.5
la29	1248	3.2960	1294	48
1a30	1382	3.3280	1403	37.8
la31	1784	7.0160	1784	38.3
la32	1850	6.2350	1850	29.1
1a33	1719	7.9060	1719	25.6
la34	1721	8.2810	1721	27.6
la35	1888	5.6880	1888	21.3
la36	1325	4.2650	1351	46.9
la37	1479	4.7970	1485	6104
la38	1274	5.1090	1280	57.5
la39	1309	4.4530	1321	71.8
la40	1291	5.3910	1326	76.7

#### 6. Conclusions

In this work we present a very simple Optimized Search Heuristic, the GRASP\_B&B to solve the Job-Shop Scheduling problem. This method is intended to be a starting point for a more elaborated metaheuristic, since it obtains reasonable solutions in very short running times. The main idea behind the GRASP\_B&B heuristic is to insert in each iteration of the building phase of the GRASP method the complete solution of one-machine scheduling problems solved by a branch-an-bound method, instead of insert one sequence of two individual operations as it is usual in other GRASP methods for this problem.

We have compared it with other similar methods also used as an initialization phase within more complex algorithms; namely a GRASP of Binato et. al (2001), which is the base for a GRASP with path-relinking procedure of Aiex et. al (2003), and the Shifting Bottleneck procedure of Adams et. al (1988), incorporated in the successful guided local search of Balas and Vazacopoulos (1991). The comparison to the GRASP of Binato et al (2001) shows that the GRASP\_B&B is much faster than theirs. The quality of their best solution is slightly better than ours in 60% of the instances tested. When comparing GRASP\_B&B with the Shifting Bottleneck, the first one is still faster, and it achieves better solutions, except for 3 of the comparable

instances. Therefore we can conclude, that the GRASP\_B&B is a good method to use as the initialization phase of more elaborated and complex methods to solve the job-shop scheduling problem. As future research, we are working on this elaborated method also using OSH ideas, i.e. combing heuristic and exact methods procedures.

# Acknowledgement

Susana Fernandes' work is suported by the programm POCI2010 of the Portuguese Fundação para a Ciência e Tecnologia. Helena R. Lourenço's work is supported by Ministerio de Educación y Ciencia, Spain, SEC2003-01991/ECO.

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